

IHS CPIC

Capital Planning and Investment Control

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ISAC Meeting

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IHS CPIC

The OMB Exhibit 300

Demonstrate to agency management and to OMB that IHS has:

- Employed the disciplines of good project management
- Represented a strong business case for the investment
- Met other Administration priorities to define the proposed cost, schedule, and performance goals for the investment if funding approval is to be obtained

CPIC Challenges

- OMB requires that capital requests be captured and submitted electronically in a consistent format known as Exhibits 300 and 53
- The goals are that each funding request should be aligned with the agency's mission and objectives, and that funding approval depends on the strength of each business case
- Agencies are challenged to comply with these reporting requirements while making the strongest case possible for funding
- To make things even more daunting, the OMB requirements are frequently being updated, and it's difficult to keep abreast of the changes

IHS CPIC

- Investments are categorized into two types:
 - Development, Modernization and Enhancements (DME)
 - Steady State (SS)

IHS CPIC

Development/Modernization/Enhancement (DME):

- New systems, changes or modifications to existing systems that improve capability or performance
- Changes mandated by Congress or agency leadership, personnel costs for project management, and direct support
- Amount equals the sum of amounts reported for planning and full acquisition of that system in exhibit 300

IHS CPIC

Steady State (SS):

- Maintenance and operational costs at current capability and performance level including costs for personnel
- Maintenance of existing information systems, corrective software maintenance, voice and data communications maintenance, and replacement of broken IT equipment
- This amount equals amounts reported for maintenance of that system in exhibit 300

IHS CPIC

- Three Investments
 - RPMS (Major)
 - IOAT (Major)
 - NPIRS/NDW (Tactical Investment)
- Major investments over \$10M for the lifecycle costs (3-5 years)
- Tactical Investment \$.5M to \$10M lifecycle costs
- Different reporting requirements (EVM, etc.)

OIT CPIC Changes

- CPIC Team and Monthly Summits
- PMO Structure
- Team Additions
- Training Federal Employees
- EVM
- IBV & CAP

Training

- HHS University has provided for classes in Albuquerque
 - Project Management (Jan 2006)
 - Project Officer (Mar 2006)
- HHS University will provide for classes in Albuquerque
 - Earned Value (Apr 2006)
 - Risk Management (Apr 2006)

CPIC Management

- Personnel Changes (CPIC Manager)
 - Gene Robinson (Incredible job for several years)
 - Moved on to support Dr. Church
 - Carl Gervais is the new CPIC Manager and will be supported by Michelle Riedel.
 - Kathleen Keats will support Prosight Investment Portfolio tool.

CPIC Management

IOAT Program Management Office (PMO)

- Rob McKinney - Program Manager
- Raymond Willie and Karen Wade will be helping as IOAT project Managers
- IOAT supported by Catherine Thompsons, Project Manager Professional (PMP)

CPIC Management

RPMS Program Management Office (PMO)

- Terry Cullen – Program Manager
- RPMS supported by Greta Ziegler, Management Analyst, CNI
- Project Managers:
 - Howard Hayes (EHR)
 - George Chiarchiaro (EDR)

CPIC Management

NPIRS/NDW Program Management Office

- Stan Griffith – Program Manager
- Program supported by Cissy Henig, Project Management Professional, (PMP)

EVM Tool

- Earned Value Management is the biggest push this year.
- New EVM policy out on 12/30/2005.
- EVM Policy states that HHS will be using an ANSI 748 standard tool (over 32 measures for all Major investments – IOAT and RPMS.) by 6/30/2006
- Tool procurement is happening (Dekker Tracker)

Independent Baseline Review

- Per OMB Guidance - "Independent validations should be completed by March 31, 2006. If proposed corrective actions include re-baselining (changing the performance measurement baseline – planned scope of work, schedule, budgeted costs or all three), the proposal must be approved by OMB."
- IBV and Corrective Action Plans submitted for RPMS and IOAT February 28, 2006
- We failed but we looked good doing it.

IBR (cont.)

Per OPM guidance on Major investments needing an IBV:

- 40 HHS projects were identified needing an IBV
- Of the 40 identified 21 submitted on time
- Of the 21 submitted, only four met the criteria well enough for submittal to the HHS ITIRB for review and consideration for approval of their re-baseline
- RPMS and IOAT were among the four "approved"

IBR (cont.)

- Major parts of the CAP
 - Staffing – Project Managers for all projects and Project Management Professionals to support them. Also, financial and Earned Value Experts.
 - Budget Information on Investments
 - Annual Work-plans including overall WBS
 - Training staff on PM including PO, EVM, RISK

IBR (cont.)

- RPMS and IOAT Re-baselines are ready
- Corrective Action Plan is now being executed
- Now we have to execute the plan – we will be held to the self-imposed due dates

CPIC Summary

The outlook for improved IHS CPIC performance is favorable

- Strong Program Management Leadership
- High Performing Team
- Effective mix of staff/contractors
- Improved internal communications
- Improved work processes
- Rapport/network with HHS is improving